

1 **Categories of flexibility in biodiversity offsetting, and the**
2 **implications of out-of-kind ecological compensation**

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33

34

35 **Abstract**

36 Biodiversity offsets ('offsets') are an increasingly widespread conservation tool. Often,
37 offset policies have a like-for-like requirement, whereby permitted biodiversity losses
38 must be offset by gains in similar ecosystem components. Some have suggested that
39 flexibility might be desirable (e.g. out-of-kind offsets, that channel compensation
40 towards priority species, potentially using conservation budgets more efficiently). But
41 there has been little formal exploration of different types of flexibility, and the possible
42 ecological consequences.

43

44 Building upon an existing framework for analysing conservation interventions, we first
45 categorise types of flexibility relevant to offsetting. We then explore flexibility using an
46 offset simulation model. This non-spatial model tracks biodiversity value ('*habitat*
47 *condition*' \times *area*) over time, for multiple vegetation communities. We simulate offset
48 policies that are flexible in time (i.e. offsets implemented before or after development)
49 and flexible in type (i.e. losses in one habitat compensated for by gains in another).

50

51 Our categorisation of flexibility in offsetting identifies categories previously not
52 explicitly considered during policy development. We demonstrate, using model
53 outputs, that flexibility can have material ecological consequences. Simulated offsets
54 that were flexible in time resulted in biodiversity declines happening sooner or later
55 than they would otherwise – important, as conservation priorities change with time.
56 Flexibility in type resulted in the relative threat status of different habitat types
57 changing.

58

59 We emphasize the importance of considering the full spectrum of flexibility in
60 biodiversity offsets during policy development. As offset policies become increasingly
61 prevalent, insufficient consideration of the consequences of flexibility could lead to
62 undesirable biodiversity outcomes.

63

64 **1. Introduction**

65 1.1 *Biodiversity offsetting*

66 Biodiversity offsets (henceforth ‘offsets’) have emerged as an important tool in
67 conservation practice worldwide (Madsen et al., 2011), and continue to form part of
68 policy development in an increasing number of geographical regions (e.g. Tucker et
69 al., 2013; Saenz et al., 2013). Offset policies fundamentally involve exchanging
70 biodiversity losses for equivalent gains, with the objective that ‘no net loss’ of
71 biodiversity is achieved overall alongside development. Whilst this premise might
72 seem simple, it gives rise to a range of complications (Bull et al., 2013a). Not least of
73 these is that ‘biodiversity’ is itself a vague concept, and any measure of biodiversity
74 as a whole (which can be defined as the “sum total of all biotic variation from the
75 level of genes to ecosystems”) cannot be based upon a single number or metric
76 (Purvis & Hector, 2000). Indeed, the concept of complementarity (Kukkala and
77 Moilanen 2013), central to systematic conservation planning, implies that all different
78 components of biodiversity should be catered for individually. Thus, in creating
79 policies that aim for no measurable net loss of biodiversity, and consequently
80 developing metrics to evaluate success, we must accept that these metrics will not
81 capture every element of biodiversity at a site and therefore, fundamentally, remain
82 only surrogate measures for biodiversity as a whole.

83

84 Current best-practice recommendations for implementing offsets suggest that they
85 should be “in-kind” (BBOP, 2012; IFC, 2012), meaning that the gains from the
86 biodiversity offset are for the same or very similar biodiversity components to those
87 impacted. In practice, no two components of biodiversity (e.g. individuals of a given
88 species, areas of the same habitat type) are ever precisely equivalent and fungible
89 (Salzman & Ruhl, 2000). Thus all offsets are technically “out-of-kind” to some degree.
90 But the simplifying assumption is made that trades that can be shown to be similar
91 enough in terms of either overall biological diversity, or in terms of associated
92 ecosystem functions, can be treated as equivalent (Quétier & Lavorel, 2012).

93

94 1.2 *Flexibility in biodiversity offsets*

95 In some cases, out-of-kind offsets (e.g. those that allow ‘flexible’ trade in biodiversity
96 components) might be preferable, by allowing offsets to focus upon the priority
97 conservation species within a region in a cost-effective manner (Wilcox & Donlan,
98 2007; Habib et al., 2013). To elaborate, Habib et al. (2013) found using a Canadian
99 example that non-flexible offset policies required 2 – 17 times more funding to
100 achieve the same conservation objectives as flexible offsets; and Wilcox & Donlan

101 (2007) found that a flexible offset mechanism was 23 times more effective at
102 achieving the objective of invasive predator removal than other approaches.

103

104 It should be noted that what we call flexibility in this context has been called by other
105 names elsewhere. For example, consider the terms 'strong' and 'weak' sustainability,
106 which have been used in ecological economics and green accounting (Gowdy 2000;
107 Dietz & Neumayer 2007). In biodiversity offsetting, these terms have been used to
108 indicate the degree to which different biodiversity components can be exchanged –
109 e.g. levels of 'sustainability' (i.e. flexibility) permitted in the newly developed 'RobOff'
110 software range from treating different biodiversity components as completely fungible
111 (i.e. weak sustainability) through to requiring no loss in any one biodiversity
112 component (i.e. strong sustainability) (Pouzols & Moilanen 2013). The terms
113 'substitutability', 'interchangeability', 'replaceability', and 'fungibility' also link to
114 flexibility, and have been used in various contexts (Parris & Kates, 2003; Dietz &
115 Neumayer, 2007).

116

117 From a policy perspective, offsets are considered flexible in relation to a number of
118 different policy characteristics. Offsets could involve the trade of one component or
119 type of biodiversity for a different type (i.e. flexibility by type), or, for offset sites that
120 are distant in space from the development for which they provide compensation (i.e.
121 flexibility in space). Implicitly, permitting flexibility in time is also commonly discussed
122 – e.g. by allowing time lags between development impacts and gains from associated
123 offsets – although this is not generally explicitly recognized as a form of flexibility,
124 and is allowed by many policies.

125

126 There has been almost no detailed exploration in the literature as to what the
127 implications of flexible offsetting might be from an ecological perspective, i.e. the
128 potential responses of a given ecosystem in absorbing internal exchange between
129 different biodiversity components. Whilst mentioned by Habib et al. (2013), they
130 focus rather on economic efficiency and a static analysis of flexible offsetting – so the
131 ecological outcomes in relation to ecosystem dynamics are not considered.

132 Otherwise, the degree to which existing problems with any biodiversity offset scheme
133 are further complicated by allowing flexibility have yet to be understood (e.g. required
134 longevity in the face of ecosystem change, the existence of ecological thresholds,
135 potential for reversibility, complications around time lags and extinction debt, etc; Bull
136 et al., 2013a). In terms of conservation science and the acceptability of flexible
137 offsets to different stakeholders, such considerations are open to exploration.

138

139 A comprehensive categorization of flexibility in offsets would be useful for developing
140 conservation policy, in terms of both identifying and managing the different forms of
141 flexibility that might arise in on-the-ground offsetting applications. We attempt to
142 summarize the various ways in which offsets can be flexible. To date, the only
143 empirical assessments of the ecological implications of a spatially flexible offsetting
144 policy have been at the landscape scale and implemented using the Marxan
145 conservation planning software to prioritize offset locations (Kiesecker et al., 2009;
146 Habib et al., 2013). Here, building upon our categorisation of flexibility in offsets, we
147 consider the ecological implications of a flexible policy through time. To do so, we
148 extend an existing theoretical biodiversity offset model (developed by Bull et al.,
149 2014a), and so explore some of the categories of flexible offsetting identified.

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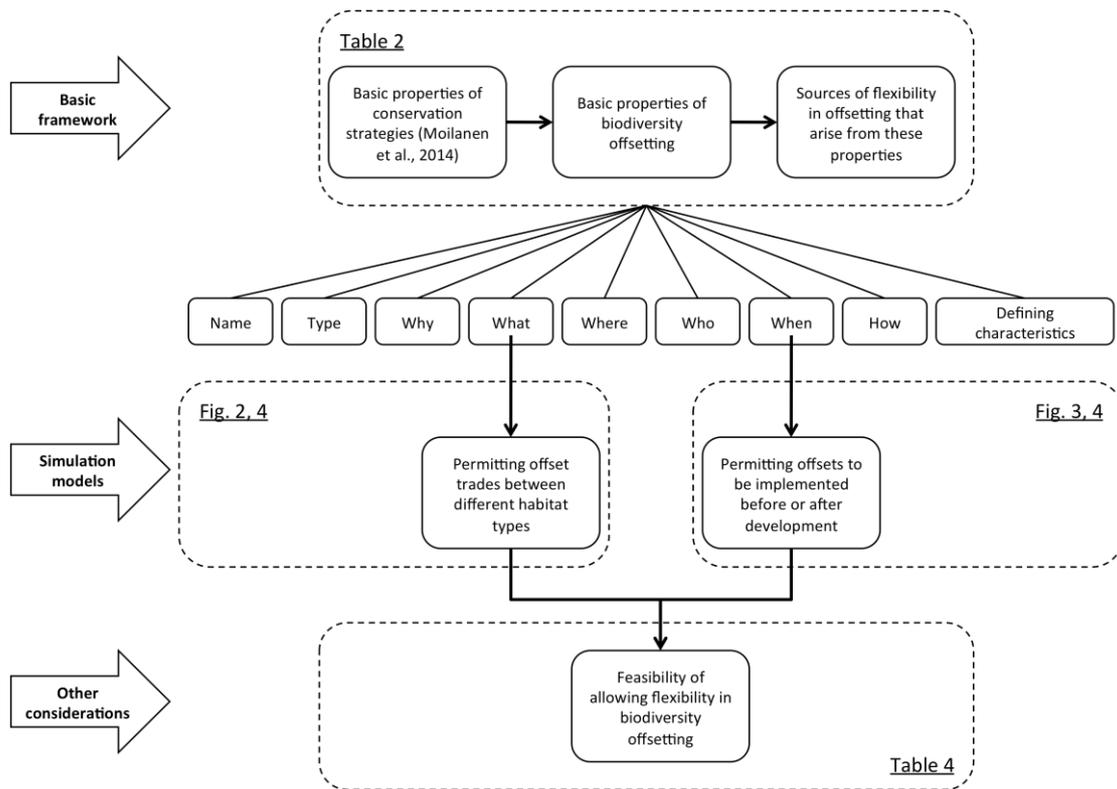
152 **2. Material and methods**

153 In order to explore the application of a flexible offsetting policy, we first classify
154 different types of flexibility that could theoretically arise in offset policies, using a
155 framework based upon a top-down literature synthesis (Moilanen et al., 2014; see
156 below). Then, we explore the consequences of allowing flexibility by adapting the
157 simulation model originally created for evaluation of biodiversity offset projects
158 against different frames of reference (i.e. counterfactuals – the trajectory that an
159 ecosystem would have followed under different management scenarios to the one
160 implemented) (Bull et al., 2014a; Fig. 1).

161

162
163

Fig. 1: Flow diagram illustrating the logic of the methods applied in this paper.



164
165

166 2.1 *Different types of flexibility*

167 A framework recently developed for the structured analysis of conservation strategies,
168 among other things, specifies questions that can be answered to summarize the
169 properties of such strategies (Moilanen et al., 2014). We utilise this framework to
170 categorise flexibility in offsets. This involved the creation of two tables: the first table
171 concerns nine “basic properties” of offsetting as a strategy (e.g. ‘why’ offsets are
172 used, ‘what’ they involve, etc). We considered the ways in which flexibility could arise
173 in each of these basic categories. The second table draws upon the first and upon
174 simulation model outcomes, relating to a set of topics that capture “fundamental
175 properties” of conservation strategies (e.g. what are their major underlying
176 assumptions, risks, etc). In the discussion, we explore how feasible flexible offsetting
177 is as an approach given these properties.

178

179 In order to evaluate how these various properties manifest themselves as forms of
180 flexibility in actual biodiversity offset policies, we draw upon recent assessments in
181 the literature, concerning the global development of biodiversity offset policies.

182

183

184 2.2 *Theoretical biodiversity offset model*

185 The theoretical offset model (henceforth the ‘model’) is based on a model originally
186 developed to explore issues around evaluation of offset performance (Bull et al.,
187 2014a). Here, we extend this model to consider multiple different biodiversity sub-
188 components that together constitute the total biodiversity in a region, which in turn
189 allows the modelling of flexible offset trades (see Section 2.3). The model is based
190 on analytic equations and is deterministic and non-spatial. It simulates the evolution
191 of the total hypothetical biodiversity value in a region over time, which is broken down
192 into biodiversity impacted by development, biodiversity managed as an offset, and
193 the remaining biodiversity (which is assumed unmanaged). Conceptually, we
194 considered our biodiversity surrogate to be a metric that measures the condition and
195 area of different vegetation communities, as this is a common metric used in
196 biodiversity offset policies (Quétier & Lavorel, 2012). For example in Victoria
197 Australia, the Habitat Hectares metric used to measure *condition x area* of vegetation,
198 where condition is measured relative to a pristine example of that vegetation
199 community (Parkes et al., 2003). As an illustration of the consequences of flexible
200 offsets, we use real data for three different vegetation communities under threat from
201 development around Melbourne, Australia which are labelled as ecological
202 vegetation classes (EVCs): Plains Grassy Woodland, Damp Heathland, and
203 Blackthorn Scrub (Table 1). Biodiversity in each of these three EVCs can have a
204 different trajectory over time depending on its status in the model which can be one
205 of the following: developed (all vegetation removed), offset (vegetation assumed
206 managed) or unmanaged (vegetation potentially available for offsetting or
207 development, but unmanaged and gradually declining in condition).

208

209 The base quantity in the model is the total biodiversity value at a time t , given by $B(t)$,
210 which is determined by three basic functions: $dev(t)$, the amount of biodiversity lost to
211 development over time; $off(t)$, the gain in biodiversity from offsets over time (in
212 response to development); and $T(t)$, which describes the underlying biodiversity
213 trajectory that occurs when biodiversity is not developed or managed. It is split into
214 three different EVCs as mentioned above, and for each EVC, $B(t)$ can be considered
215 analogous to the condition of the vegetation community multiplied by its area
216 (“condition-area”) as measured by the Habitat Hectares metric (Parkes et al., 2003).
217 In the absence of development and offsetting the biodiversity trajectory is given by:

218

219
$$B(t) = T(t) \cdot B_0$$

220 [Eqtn 1]

221 where B_0 represent the initial amount of biodiversity and $T(t)$ represents the decline
222 trajectory of unmanaged vegetation (further information below).

223

224 With both development and offsetting, the biodiversity trajectory can be written as:

225

$$226 \quad B(t) = T(t) \cdot [B_0 - dev(t)] + [p(t) \cdot off(t)].$$

227 [Eqtn 2]

228 Here $dev(t)$ represents the area of biodiversity lost to development each year and
229 $off(t)$ represents the area protected and managed as offsets each year in response to
230 development. The term m is the offset multiplier which determines the size of the
231 offset for each unit of impact. The function $p(t)$ specifies how the (protected)
232 biodiversity contained in offset locations changes over time in response to offset
233 actions. For ease of interpretation we assumed that biodiversity managed within the
234 offset remained constant in constant condition (i.e. $p(t) = 1$). Once created, we
235 assumed that offsets are managed indefinitely, and make the simplifying assumption
236 that the ecosystem returns to its pristine condition as soon as the offset are
237 implemented and that they stay in this condition due to effective management
238 irrespective of whatever form $T(t)$ takes.

239

240 In the absence of any intervention, we assume that biodiversity in the region is
241 characterised by a slow logistic deterioration in condition, which approximately
242 reflects the reality in the Melbourne region (Gordon et al., 2011a). It should be noted
243 that in the null counterfactual scenario – i.e. without development or offsetting –
244 biodiversity will nevertheless decline, and so offsetting aimed at achieving “no net
245 loss” with respect to this counterfactual biodiversity trajectory would need only to
246 achieve this same trajectory (which represents a gain with respect to biodiversity
247 declines and development). Thus, all results will involve some overall loss of
248 biodiversity, however successful the approach to offsetting. The model could also be
249 parameterised such that the unmanaged biodiversity trajectory is flat or even
250 increasing, but as this is not relevant to the Melbourne region, we do not consider
251 this further here (c.f. Bull et al., 2014a). The decline trajectory was modelled as a
252 logistic curve based upon the functional form described in Mace et al. (2008) for
253 population decline:

$$254 \quad T(t) = 0.5 + \frac{1}{(1 + e^{k_1 \cdot t})}.$$

255 [Eqtn 3]

256 Here the coefficient k_1 determines the shape of the logistic function and positive
257 values determine how quickly the biodiversity component decreases (negative values
258 of k_1 result in improving biodiversity trajectories, but are not considered here). As this
259 model is primarily theoretical and used to illustrate our points about flexibility in
260 offsets, we do not use different relative decline rates for each EVC and set $k_1 = 0.03$
261 for all results presented below. We do not focus upon degradation rates here, but
262 note that the rate of decline used in designing and evaluating offsets is in practice a
263 key consideration, as discussed in detail elsewhere in this Special Issue (Maron et al.,
264 in review).

265
266 We assumed development causes linearly increasing biodiversity losses with time, at
267 a constant rate determined by the parameter k_2 :

268
269
$$d(t) = k_2 \times t.$$

270 [Eqtn 4]

271 Different types of development could be modelled by substituting different functional
272 forms into the above equation. Offsets associated with development were expressed
273 as:

274
$$off(t) = m \cdot dev(t) = m \cdot k_2 \cdot t.$$

275 [Eqtn 5]

276 The factor m in the above equation multiplies the size of offset implemented for a
277 given development, in terms of offset per unit of development. In some policies such
278 a ‘multiplier’ is used to increase the size of the offsets to account for uncertainties
279 (Moilanen et al., 2009). Here, m is set to 2 for all simulations.

280

281 2.3 *Extension of the model for flexible offsetting*

282 General

283 Again, previously the model focus was upon evaluating the performance of offset
284 policies in achieving no net loss of biodiversity value in a landscape against different
285 frames of reference (Bull et al., 2014a). Here, total biodiversity $B(t)$ was instead split
286 into a set of different components $B_i(t)$, which correspond to the three different
287 ecosystem types (EVCs; Table 1), with $B_i(t)$ representing the Habitat Hectares score
288 (condition x area) of each vegetation community (EVC). The total biodiversity score is
289 given by:

290

$$B(t) = \sum_i \dot{a} B_i(t)$$

291

[Eqtn 6]

292

where the index i runs over the three EVC types. Each EVC was assigned an initial

293

Habitat Hectares score based upon real data for the extent and condition of the these

294

EVCs in Port Phillip and Western Port Catchment area around Melbourne, Australia.

295

A linear development rate of was applied to $B_i(t)$, as in previous versions of the model,

296

but applied to each different subcomponent (EVC) of $B(t)$ separately. For the results

297

presented here, k_2 in in equation 4 was set to 0.16. For simplicity, we used the same

298

development rate for all three EVCs, to focus on the impacts of different types of

299

flexible offsetting. When running the model, condition scores for each different

300

component waere recorded though time. We then used the minimum Habitat

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Hectares score at any point, and final Habitat Hectares score, as a basis for

302

evaluating the consequences of flexibility.

303

304

Types of flexibility

305

Of the types of flexibility we categorized (c.f. Results), we modelled flexibility in time

306

(delaying offsets or development relative to each other) and flexibility in type (out-of-

307

kind). We explored 6 scenarios, including a baseline scenario with neither

308

development nor offsetting, and scenarios variously combining flexibility in time and

309

type as described below.

310

311

Previously, the optimistic model assumption was made that offsets occur

312

simultaneously with development and create new biodiversity immediately.

313

Biodiversity in any state could be offset and is assumed to revert to pristine condition

314

once offset. In this version, we modelled flexibility in time by including scenarios with

315

(i) offsets implemented 25 years before the associated development; (ii) offsets

316

implemented at the same time as associated development; and, (iii) offsets

317

implemented 25 years after the associated development. Delayed development

318

corresponds to the use of habitat 'banking' (i.e. policies that require offsets to be

319

implemented in advance of associated development impacts; Bekessy et al., 2010).

320

Offsets implemented concurrently with development represent the idealized case

321

where offsets gains occur at the same time as development. Delayed offsets

322

represents the more realistic case, in which it takes time (after development) for

323

biodiversity gains to accrue. Note that in some cases 25 years might be an unusually

324

long timescale for either habitat banking or for implementing delayed offsets after

325 development: this extended timescale was deliberately chosen used so that the
 326 functional influence on biodiversity outcomes was clear.

327

328 Flexibility in type was modelled by allowing all offsets to flow to the most threatened
 329 habitat type available for offsets at any one point in time. EVCs then become
 330 unavailable for additional offsets or development once “locked up” (i.e. all habitat in
 331 that EVC was either developed or managed as offsets). Once the most threatened
 332 EVC is locked up, offsets then flow to the second most threatened EVC, and then the
 333 least threatened EVC. By way of contrast, when flexibility was not permitted, offsets
 334 could only provide compensation in the same EVC in which development losses
 335 were incurred.

336

337 The 7 scenarios modelled consist of:

- 338 - **S1 (Baseline, or null counterfactual)** No development or offsetting occurs. All
 339 vegetation is unmanaged;
- 340 - **S2 (Like-for-like)** Development and completely non-flexible offsetting occur
 341 simultaneously;
- 342 - **S3 (Out-of-kind)** Development and offsetting occur simultaneously, but
 343 offsets are flexible by type;
- 344 - **S4 (Like-for-like, offsets delayed)** Same as S2 except offsets are
 345 implemented 25 years after development occurs (flexible in time);
- 346 - **S5 (Like-for-like, development delayed)** Same as S2 except development
 347 is delayed until 25 years after offsets are implemented (flexible in time);
- 348 - **S6 (Out-of-kind, offsets delayed)** Same as S3 except offsets are
 349 implemented 25 years after development occurs.

350

351 **Table 1:** empirical data on each EVC, including overall threat status, as well as area
 352 and Habitat Hectare score in the study area

EVC name	Overall threat status	Initial area (ha)	Initial Habitat Hectares score
1. Plains Grassy Woodland	Endangered	36.35	1817.5
2. Damp Heathland	Rare	41.65	2082.5
3. Blackthorn Scrub	Least concern	20.69	1034.5

353

354 It should be noted that we did not model flexibility in space in this exploration, as
355 flexibility in space is relatively well understood (Wilcox & Donlan, 2007; Moilanen
356 2013; Habib et al., 2013), and because our theoretical model is non-spatial. Flexibility
357 in space can be implemented in any spatial prioritization software, by tuning the
358 extent at which spatial data layers are entered into prioritization (Moilanen 2013). The
359 expectation is that when localized compensation is required, options for offsetting are
360 fewer and cost-efficiency suffers, compared to the case in which offsetting is allowed
361 over a larger spatial scale.

362

363 **3. Results**

364 3.1 *Flexibility in existing regional biodiversity offset policies*

365 There are approximately 50 regional offset policies and programmes worldwide
366 (Madsen et al., 2011), although many of these are relatively new. Some permit
367 flexibility. This includes, for instance, the *Biotopwertverfahren* offset scheme in
368 Germany, and the application of Habitat Equivalency Analysis to mitigation banking
369 in the US – both of which permit flexibility in type (Quétier & Lavorel, 2012). The
370 Victorian offset scheme (Australia) has been in place for over a decade, and permits
371 “trading up” (i.e. flexible trading of biodiversity components by type, if the gain is in a
372 habitat with higher conservation value than losses). However, recent reforms to
373 Victoria’s regulations also allow flexible offsetting in space, to a much greater extent
374 (DEPI, 2013). In addition, relatively new Canadian biodiversity offset policy potentially
375 permits flexible biodiversity trades in both type and space (Poulton, 2014), whilst the
376 Western Cape policy in South Africa allows some flexibility in space (Brownlie &
377 Botha, 2009). A new offset policy has been piloted in the UK, which would also
378 permit flexible trades between different biodiversity components (Defra, 2011).

379

380 Since all offset policies, as far as the authors are aware, either involve biodiversity
381 banking or permit biodiversity benefits associated with offsets to accrue over time (i.e.
382 during and after development occurs), they all implicitly allow flexibility in time. This
383 has not been recognised previously in the offsetting literature. All policies also
384 implicitly allow flexibility in type, for those species and habitats that are not
385 represented by data in the analysis.

386

387 3.2 *Categorisation of flexibility in offsets*

388 Applying the structured framework from Moilanen et al. (2014) permits a more
389 comprehensive picture of flexibility in offsets, as detailed below (Table 2).

390 **Table 2.** Categorization and basic properties of flexible biodiversity offsets, drawing from a top-down question-based framework for analysis of
 391 conservation strategies (Moilanen et al., 2014), indicating where the outcomes of each category of flexibility are known to have been explored.

Category of flexibility	Example of this type of flexibility in biodiversity offsets (note that allowing flexibility in offsets is atypical)	Outcomes explored in the literature
Name and aliases	Biodiversity offsets can also be known as ‘mitigation’, ‘set asides’, etc. Exchanges are allowed between conservation interventions which have different names. Note that there are difficulties in translation. For instance, direct translation of “biodiversity offsets” into both Swedish and Russian is ‘ecological compensation’, although in English they are actually a very specific subset of ecological compensation	No
Type	Physical biodiversity losses (e.g. habitat clearances) could be exchanged for e.g. gains in information (e.g. biodiversity research) The obligation for biodiversity lost due to development and biodiversity gained due to offsets to have the same resilience to environmental change (c.f. for instance issues around requiring offsets to endure “in perpetuity”) is relaxed	No
Why	The drivers and subsequently the philosophy behind offset policy varies: e.g. in the US it is to create a big market in biodiversity credits, in the UK it based around streamlining development and adding transparency. Exchanges are permitted between offset markets that are driven by different philosophies (e.g. in different countries)	No
What	One type of biodiversity component can be exchanged for another e.g. one habitat type for a different habitat type, or habitat losses exchanged for gains in specific fauna species. This is ‘flexibility in type’. Trades are permitted between an offsets scheme that is part of a broader ‘no net loss’ policy (i.e. reduced losses against the counterfactual), and one that is part of a ‘net gain’ policy (i.e. ecological recovery against the counterfactual).	Wilcox & Donlan, 2007 Habib et al., 2013 This article
Where	Development losses and offset gains can be measured on different scales e.g. losses and gains at the project scale (i.e. just incorporating the impact and offset sites) versus losses and gains at the landscape scale incorporating multiple offset and impact sites as well as the matrix between them. Large distances are permitted between development sites and the associated offset project sites.	Kiesecker et al., 2009 Bull et al., 2014a
Who	Biodiversity components owned or controlled by one group can be exchanged for components owned by another (e.g. biodiversity value on public vs. private land)	Gordon et al., 2011b
When	Offset gains are often acceptable even if they postdate development impacts (i.e. the time lag problem). If it is treated as desirable if offsets are implemented before associated development impacts i.e. through mitigation banking mechanisms – even if conservation priorities are changing in the interim.	This article
How	Different means for achieving additional biodiversity value are treated as interchangeable e.g. restoration vs. protection resulting in gains from avoided loss.	No
Defining characteristics	Biodiversity offset credits can be exchanged between schemes that have slightly different defining characteristics, e.g. a No Net Loss policy and a ‘Net Positive Impact’ policy	No

392 Biodiversity offsets can be given various different names, such as for instance
393 'habitat credit trading' or 'complementary remediation' (Madsen et al., 2011). Further,
394 biodiversity offsets might be translated only approximately into other languages: e.g.
395 the phrase translates into both Swedish and Russian as "ecological compensation".
396 Labels such as these, when used to describe biodiversity offsets, might also
397 encompass other conservation interventions, and therefore introduce ambiguity. So,
398 'flexibility by name' could arise if exchanges are permitted between offset-type
399 interventions with slightly different labels ('Name' in Table 2).

400

401 Offset projects can involve various compensatory activities, from active habitat
402 creation or restoration through to preventing near-certain losses of biodiversity
403 unrelated to the development ('avoided loss' offsets), on to provision of resources to
404 existing protected areas, or financial support for ecological research activities
405 (Madsen et al., 2011; Bull et al., 2013b). The exchange of direct biodiversity losses
406 through e.g. habitat clearance, for gains in anything other than active biodiversity
407 creation, represents a form of flexibility ('Type' and 'How' in Table 2).

408

409 Different offset policies are created for different reasons – but the philosophy behind
410 an offset policy is not necessarily made explicit. For instance, Australian offset
411 policies are essentially designed to add additional costs to clearance of native
412 vegetation, thus discouraging development in such habitats. Conversely, the idea of
413 placing any barrier to development whatsoever is anathema in the UK, where the
414 pilot biodiversity offset policy was rather intended to simplify compensation for
415 development impacts, and make it more transparent. If offset trades were permitted
416 between regions with different drivers for developing offset policy, this would
417 represent a form of flexibility ('Why' in Table 2).

418

419 As outlined in the Introduction, the concepts of biodiversity offsets being flexible in
420 type (i.e. 'What' in Table 2) and in space (i.e. 'Where' in Table 2) have already been
421 discussed in the literature (Kiesecker et al., 2009; Quétier & Lavorel, 2012; Habib et
422 al., 2013). Conversely, the subject of who owns the land upon which offsets are
423 delivered has received only limited attention (Gordon et al., 2011b). Yet the land
424 tenure situation determines who controls any value associated with the biodiversity
425 contained within that region. If, for instance, biodiversity losses occurred on public
426 land, but were permitted to be compensated for by gains in biodiversity on privately
427 owned land, then the associated offset policy would be implicitly allowing flexibility in
428 terms of the control of biodiversity value ('Who' in Table 2).

429

430 We have already indicated that offsets can be flexible in time under existing offset
431 policies: if a development occurs and is then compensated for with an offset, such
432 policies permit ecological benefits from the offset to accrue over time, so there is a
433 time lag between development losses and gains. Such temporal discrepancies are
434 often dealt with through the use of multipliers, increasing the size of the offset
435 required for a given development (Laitla et al., 2014). It has been argued that time
436 lags in biodiversity gains from offsets should necessitate the use of conservation
437 banking mechanisms, and biodiversity gains achieved in advance of development
438 (Bekessy et al., 2010). But conservation priorities can change with time, so the
439 implementation of an offset in advance of the development impacts for which it
440 compensates may target different priorities than one implemented simultaneously
441 with development. Both conservation banking and the use of temporal multipliers
442 (note: which might in practice be one component of the variable m in Equation 5) can
443 therefore be generalized as a form of flexibility in time ('When' in Table 2).

444

445 Finally, offset policies can have different defining characteristics, for instance:
446 whether the fundamental objective of the policy is to achieve No Net Loss or a Net
447 Gain in biodiversity; whether the target of the policy is one specific biodiversity
448 component or many; whether the policy targets biological diversity, ecosystem
449 services or ecosystem function; and so on (IFC, 2012; Bull et al., 2013a). Any
450 attempt to allow trades of offset credits between regions whose offset policies have
451 different characteristics would represent another form of flexibility ('Defining
452 Characteristics' in Table 2).

453

454 3.3 *Model outcomes*

455 To reiterate, in principle, the aim of offset policies such as the one we model here is
456 generally to achieve no net loss of biodiversity (here, treated as *condition x area* of
457 three EVCs) relative to a given baseline. For all results presented here we show
458 trajectory of the Habitat Hectares score for each of the three EVCs, as well as the
459 trajectory of total biodiversity which comprised the sum of the Habitat Hectares score
460 for the three EVCs. S1 was the baseline, comprising neither development nor
461 offsetting, with all EVCs unmanaged and consequently declining in condition. We
462 compared the other scenarios to S1 to determine the extent to which they resulted in
463 no-net-loss, or a net gain relative to this baseline.

464

465 Fig. 2a shows the results of the S1, with declines due solely to background habitat

466 deterioration. The results of non-flexible (like-for-like) offsetting are presented in Fig.
467 2b. Fig. 2c shows a breakdown of different model components for EVC1, with
468 separate lines for the HH score of vegetation developed, offset, and available for
469 development or offsetting. Along with background deterioration, these processes
470 together result in the overall condition trajectory (i.e. solid line in Fig. 2c). Offsetting
471 that is non-flexible by type (like-for-like) results in gains relative to the baseline S1
472 (Table 3).

473

474 Flexibility in type

475 Allowing trades to be flexible between EVCs resulted in different ecological outcomes.
476 Under a non-flexible policy, losses and gains are exchanged within type, so the
477 proportion of each habitat ends up remaining approximately constant (Fig. 2b). In Fig.
478 2d the flexible (out-of-kind) scenario is shown (S3) where all offsets first flow to EVC2,
479 and when EVC2 is locked up after approximately 30 years offsets flow to EVC1, and
480 finally to the least threatened EVC3. In distributing offset gains across different
481 habitat types, EVC2 and EVC3 suffered proportionally greater losses, while EVC1
482 benefited (Fig. 2d, Table 3). Even though the impacts on individual EVCs differed
483 between S2 and S3, the impact on summed HH score across all EVCs in terms of
484 both the minimum score reached and score at the 150 years was similar (Table 3).

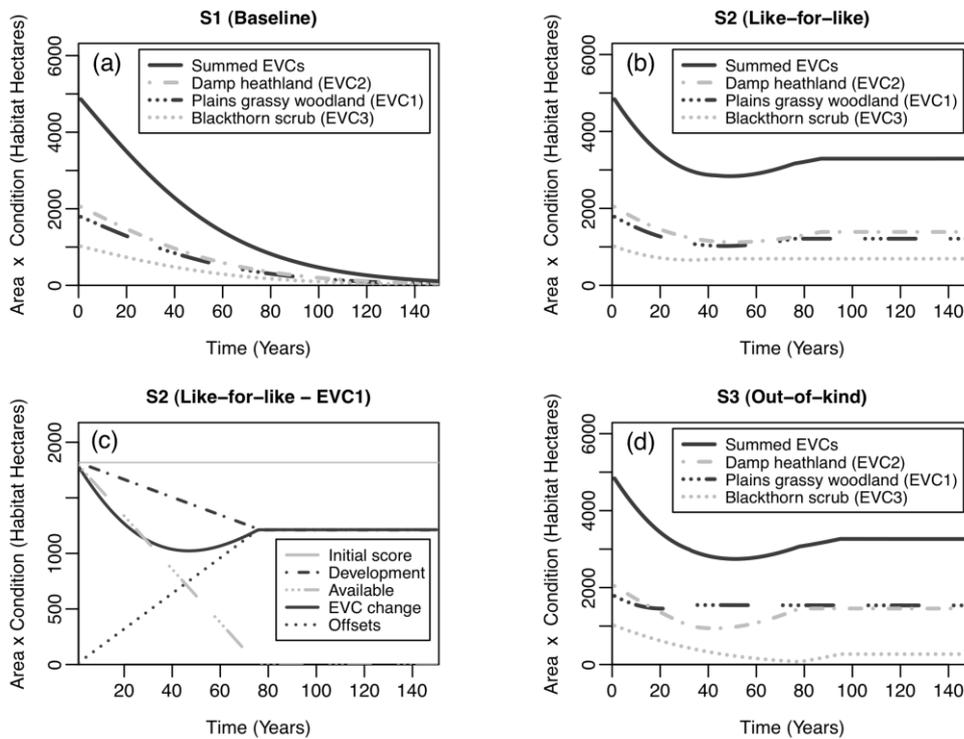
485

486 Flexibility in time

487 The results for allowing flexibility in time, but not type, are shown in Fig. 3 – that is,
488 delaying offsets relative to development (Fig 3a) and delaying development relative
489 to offsets (Fig 3b). These delays did not affect final HH score of all EVCs combined
490 at 150 years (Table 3), however, did effect the minimum HH score that occurred.
491 Delaying offsets resulting in a lower minimum score compared to delaying
492 development (Fig 3; Table 3). This same trend was reflected in the trajectories of the
493 individual EVCs. This result is partly intuitive, as creating biodiversity gains to pre-
494 empt losses provides gains in advance of development, resulting in a lessening of
495 the impact of development over time. However, the final score for each EVC was the
496 same irrespective of whether offsets or development were delayed, because our
497 model assumes the same offset benefits can accrue irrespective of the vegetation
498 condition when the offsets are implemented. Thus, while delayed offsets means an
499 initially greater overall impact from development, the offset eventually results in the
500 same gains, meaning that the net result over time is the same. However, delaying
501 offsets in this way could result in a bottleneck, where EVC condition score drops to a
502 low value before the offsets gains can increase it again.

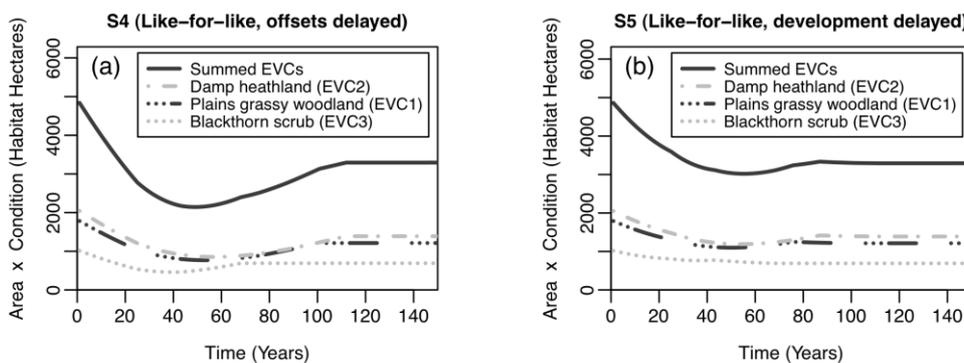
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Fig. 2: Results from the offset model showing (a) the baseline scenario (S1) with no offsetting and no development (b) like-for-like offsetting (c) the individual component that comprise the trajectory for EVC1 for like-for-like offsetting (c) out-of-kind offsetting of permitting flexibility in type.



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Fig. 3: Like-for-like offset trades that flexible in time but not type. (a) offsets delayed by 25 years relative to development (b) development delayed by 25 years relative to offsets.



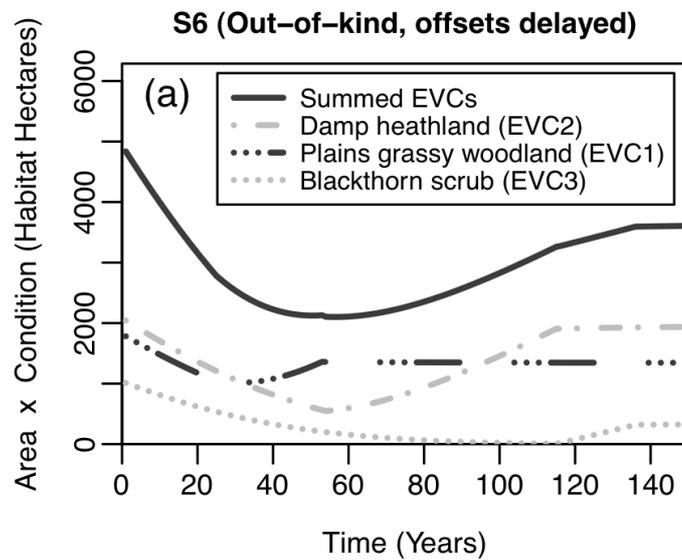
515
 516

517 Flexibility in both time and in type

518 Figure 4 show the situation S6 where offsets are permitted to be flexible in both type
 519 and time, i.e. out-of-kind offsetting where offsets are delayed relative to development
 520 (Fig. 4). When flexibility in both type and time was permitted in the model, varied in
 521 terms of the final score and minimum scores for each EVC and summed score over all
 522 EVC. (Fig. 4; Table 3).

523

524 **Fig. 4.** Combining flexibility in both type and time. Out-of-kind offsetting, with offsets
 525 delayed by 25 years relative to development.



526

527 **Table 3.** Summary results for all 6 scenarios, individual EVCs and summed EVCs.
 528 Min score = minimum Habitat Hectare score reached during the 150-year simulation
 529 period. End score = Habitat Hectares score after the 150-year simulation period.

530

Scenario	EVC 1		EVC2		EVC3		All	
	Min score	End score						
S1 (Null counterfactual)	39.9	39.9	45.8	45.8	22.7	22.7	108.4	108.4
S2 (Non-flexible)	1022.6	1212.8	1121.6	1388.8	659.4	691.1	2837.1	3292.7
S3 (Flexible by type, non-flexible by time)	1453.9	1536.5	941.5	1456.0	72.1	270.5	2744.0	3263.0
S4 (Non-flexible by type, offsets delayed)	768.3	1212.8	853.4	1388.8	459.7	691.1	2143.9	3292.7
S5 (Non-flexible by type, development)	1098.3	1212.8	1189.9	1388.8	690.7	691.1	3019.4	3292.7

delayed)								
S6 (Flexible by type, offsets delayed)	1013.1	1344.9	547.5	1937.7	7.0	324.2	2101.2	3606.9

531

532 Influence of degradation rates

533 Different degradation rates were explored in simulation runs. Due to the functional
534 form of the equations used in the model, the rate of degradation did not qualitatively
535 influence final simulation outcomes for each EVC, as all impacts were eventually fully
536 offset. However, the degradation rate was found to alter the severity of the decline in
537 the interim.

538

539

540 **4. Discussion**

541 The primary objectives of this paper were to provide a structured categorisation of
542 different types of flexibility in biodiversity offsets and begin exploring the ecological
543 outcomes of allowing flexibility in time and type. We find that there are a number of
544 categories of potential flexibility in offsets that have not to date been explicitly
545 considered in the literature on offsetting, and that allowing flexibility can have
546 important consequences from the perspective of biodiversity conservation.

547

548 4.1 *The importance of classifying different types of flexibility in offsetting*

549 There are a number of reasons why it is beneficial to understand different types of
550 flexibility in offsetting. From a policymakers perspective, it allows a methodical
551 consideration of flexibility in developing new offset policy, and clarifies where existing
552 policies implicitly permit allow certain types of flexibility (e.g. habitat banking). The
553 categorisation provided here highlights those topics necessary for consideration as
554 offsets become more widespread (e.g. 'Who' - public versus private ownership of
555 biodiversity value). Further, the topics identified here should become focal areas for
556 offset policy if and when offset credits begin to be traded internationally (e.g. 'Name',
557 'Why', 'Defining Characteristics'). Finally, our categorisation of flexibility here
558 suggests the need for an explicit consideration of change and resilience in
559 biodiversity offsetting (c.f. Table 2), which, despite having been partly explored in
560 theory via new methodological approaches (e.g. Pouzols & Moilanen, 2013) remains
561 something of a gap in offset implementation (Bull et al., 2013b).

562

563 Beyond the interest from a policy perspective, it is necessary to categorize flexibility
564 for the research community as well. For instance, in order to progress robust

565 evaluation of the use of habitat banking and the achievement of biodiversity gains in
566 advance of development (Bekessy et al., 2010), it is important to recognize that
567 habitat banking arguably represents a specific type of offset trade, in which there is
568 flexibility though time and possibly across space and type.

569

570 4.2 *Implications of flexible offsetting*

571 According to existing research and its extension here, there could be both pros and
572 cons of allowing flexibility in offsetting. In terms of pros, flexibility in space can lead to
573 more efficient implementation of offset activities across a landscape, as shown by
574 Kiesecker et al. (2009) and Habib et al. (2013). That is to say, flexible offsets could
575 allow better incorporation of ecological considerations into offsetting such as
576 including species' behaviour across their full range, interactions with other species
577 including top-down and bottom-up processes, population or genetic dynamics
578 through time, and so forth. Equally, Wilcox & Donlan (2007) pointed out the potential
579 efficiency gain and increased conservation benefits of implementing offsets that are
580 flexible in space and effectively in type. Bekessy et al. (2010) implicitly point not just
581 to the benefits, but to the *necessity* of allowing flexibility in time, as ecological value
582 can take a long time to accrue. It is pointed out in the context of the RobOff software,
583 that comparatively higher offset ratios (multipliers) are needed when a stronger form
584 of sustainability, implying less flexibility, is assumed in the offsetting model (Pouzols
585 & Moilanen 2013).

586

587 We have also highlighted some pitfalls associated with flexible offsetting. For
588 instance: allowing flexibility by 'type' could lead to some habitat types losing out, if
589 not adequately coordinated across the landscape. In particular, trading up could
590 result in relatively heavy losses of more common habitat types overall (Fig. 2, Table
591 3), which could perversely result in those becoming more limited in spatial extent and
592 hence threatened over time. Equally, allowing flexibility in time can either lead to
593 undesirable time lags in the compensation of lost biodiversity value (Fig. 3), or
594 potentially to compensation via outdated conservation priorities – because
595 ecosystems are inherently dynamic and subject to change, and so conservation
596 targets may change over the course of decades. The former issue can be managed
597 through temporal discounting (c.f. Overton et al., 2012; Pouzols et al. 2012; Laitila et
598 al. 2014), but the latter is a more subtle issue and perhaps difficult to circumvent.
599 Allowing flexibility in space can lead to more coordinated conservation area networks
600 at the landscape level. It can also facilitate avoidance of threats to biodiversity.

601 However, it could also lead to problems in those areas where maintaining highly
602 localised access to habitat patches is a key concern for stakeholders (e.g. the UK).

603

604 The categorisation we provide here draws attention to further considerations,
605 including that flexible offsetting could permit nature to flow out of one region and into
606 another, which may not be a desirable outcome. Flexible offsetting (in terms of
607 “Who”) could permit the flow of biodiversity value from public ownership to private
608 ownership or between different jurisdictions, which would represent a loss in
609 ecosystem service provision in a region. And, if offsets are traded between
610 jurisdictions that differ in terms of “Why”, then biodiversity value could flow from a
611 society that has a certain philosophy concerning nature conservation to one that has
612 a different philosophy (Bull et al., 2014b). Such an exchange would not be justifiably
613 tradeable, would concern a type of flexibility that would be difficult to communicate,
614 and would require an even more ambiguous concept of No Net Loss.

615

616 We endeavour to capture concepts and results discussed throughout this article,
617 again in the framework suggested by Moilanen et al. (2014), related to the overall
618 feasibility of implementing flexible biodiversity offsets (Table 4).

619
620

Table 4. Fundamental properties, and feasibility of implementation, for flexible offsetting (following Moilanen et al., 2014)

Topic	Flexibility in biodiversity offsets	Relevant publications
Major underlying assumptions	Flexible offsetting assumes that different components of biodiversity can be treated as fungible, if not physically then in terms of importance to society	Salzman & Ruhl, 2000
Direct and opportunity costs	Direct costs: recent research shows that flexibility can allow more efficient use of conservation funds Opportunity costs: not applicable	Wilcox & Donlan, 2007; Bull et al., 2013b; Habib et al., 2013
Data needs and availability	Demonstration of no net loss when allowing flexibility in time, type or space requires sufficient data to apply detailed biodiversity metrics. This information is not always available. When using a refined set of biodiversity features in analysis, data would rarely be available. More flexible offsetting demands more data, because data is required to specify the tradeoffs and preferences that allow flexibility. Conversely, flexibility in practice is sometimes permitted in terms of carrying out research in exchange for impacts upon those biodiversity components for which no data are available. Data availability is not required in this instance.	Walker et al., 2009 IFC (2012)
Other constraints	Biodiversity offsets require technical expertise and ecological knowledge. Those implementing offsets do not always have access to these resources.	-
Risks, unintended consequences	As illustrated by the simulation modelling results presented here (Figs. 2 - 4), flexible offsetting could potentially lead to unintended changes in the conservation status of certain biodiversity components e.g. more common habitats. In addition, the offsetting approach in general can lead to a variety of unintended consequences through perverse incentives.	This article Gordon et al., in review
Uncertainty	Extensive uncertainties exist with the implementation of even non-flexible biodiversity offsetting, hence the need for multipliers. Allowing flexible offsetting requires an additional level of value judgements to be made (e.g. in defining exchange rules), bringing in additional elements of human decision uncertainty.	Moilanen et al., 2009; Kujala et al., 2013; Pouzols & Moilanen., 2013
Conflicts (with other land uses or strategies)	As outlined in a forthcoming paper, biodiversity offsetting in general can lead to competition in terms of both land and financial resources available for other conservation strategies. However, it is not clear if competition is increased by allowing flexibility in offsetting.	Gordon et al., in review
Synergies (with other land uses or strategies)	Biodiversity offsets that are flexible have been argued to potentially present a useful framework for relatively novel, 'dynamic' approaches to conservation, such as mobile protected areas. Can be used to buffer existing protected areas, and in this and similar ways support conservation networks.	Bull et al., 2013b
Overall feasibility	Given sufficient resources (expertise, finance, space, data) flexible offsets are feasible. However, feasibility depends upon relevant stakeholders being sufficiently convinced that creating an artificial fungibility in biodiversity trades is acceptable.	-
Related alternatives	(a) Earlier stages in the mitigation hierarchy (i.e. avoidance, minimization or restoration of biodiversity impacts), (b) non-flexible biodiversity offsetting, (c) prevention of development that results in significant biodiversity impacts.	-

621 4.3 *Further work*

622 As far as we are aware, this paper categorises flexibility in biodiversity offset
623 schemes specifically for the first time. It also illustrates elements of flexibility using a
624 theoretical model of offsetting. There are a number of further research directions that
625 are suggested in relation to the modelling work. First, in this simple exploration, we
626 present results involving only three habitat types. The analysis could feasibly be
627 extended to show outcomes for a larger range of EVCs, representing a more realistic
628 landscape, of even for cases where out-of-kind offsetting results in trades between
629 gains and impacts on vegetation communities and individual fauna species.

630

631 As discussed, spatial flexibility in offsetting has been recently explored in other
632 papers (e.g. Moilanen, 2013; Habib et al., 2013). The notion is not complicated in
633 implementation, but the outcomes will likely be highly case-specific. Here provide an
634 exploration of temporal flexibility and flexibility in type, but our model is non-spatial.
635 The interaction between all three types of flexibility would be interesting to explore.

636

637 To reflect the situation in Victoria, we assumed in this version of the model that there
638 was background trajectory of deterioration in EVC condition across the landscape. It
639 is not the case in all regions that offsets are implemented for habitat types that are
640 degrading with time, e.g. Europe, where offsets are implemented for impacts upon
641 protected areas (Tucker et al., 2013). As such, the simulations could be repeated
642 using different background trajectories, including those that are qualitatively stable or
643 even improving. It should be noted that this has already been partly explored for
644 offsetting, although not in the context of flexibility (Bull et al. 2014a).

645

646 The issue of whether to allow flexibility links not only to conservation value, but also
647 to the social objective of the offset scheme, which has not been explored here. For
648 instance, a common requirement of conservation interventions might be ensuring
649 human access to nature. Such an objective might provide a different argument for
650 requiring spatially constrained (non-flexible) offsets, if that means that offset locations
651 are closer to transport infrastructure or urban centres.

652

653 Finally, it would be useful to extend the modelling work we have undertaken here to
654 critically assess outcomes of other types of flexibility. Of particular relevance to
655 contemporary debate in the offset field would be to analyse the consequences of
656 implementing trans-jurisdictional trades i.e. those between different countries (c.f.
657 Bull et al., 2014b).

658

659 Trans-jurisdictional trades are one of a number of new directions being informally
660 discussed in the current development of biodiversity offset initiatives worldwide,
661 although this has not been discussed in the literature. We have shown here how this
662 would reflect just one of a range of categories of flexibility in offsetting. In our view,
663 flexibility has not been fully considered in practical offset policy and project
664 development so far. The dangers of not giving sufficient consideration to flexibility
665 include that some ecosystem components could be much more heavily impacted
666 than others, that offset projects could target out-of-date conservation priorities, that
667 the value received from the existence of biodiversity could flow from one stakeholder
668 group to another, and more. Our overarching recommendation for conservation is
669 that all forms of flexibility be explicitly considered during the development of offset
670 policies. We believe that we provide one useful framework for doing so.

671

672

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